Telluride Mountain Village Owners Association (TMVOA)
Notice of Board Meeting and Agenda

Meeting Date and Time: Thursday, May 12, 2016 at 8:30 a.m.

Meeting Location:  TMVOA Offices
113 Lost Creek Lane, Suite A
Mountain Village, Colorado 81435

<table>
<thead>
<tr>
<th>Time</th>
<th>Agenda Item</th>
<th>Time Allotted</th>
<th>Type</th>
<th>Topic</th>
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<tbody>
<tr>
<td>8:30</td>
<td>1.</td>
<td>5 min.</td>
<td>Action</td>
<td>Call to Order and Determination of Quorum</td>
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<tr>
<td>8:35</td>
<td>2.</td>
<td>10 min.</td>
<td>Action</td>
<td>Review &amp; Approval of Special Board Meeting Minutes from March 1, 2016</td>
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<td>8:45</td>
<td>3.</td>
<td>60 min.</td>
<td>Action</td>
<td>Executive Session pursuant to CRS sec. 38-33.3-308 (3) &amp; (4) for review of communications from and consultation with legal counsel</td>
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<td>9:45</td>
<td>4.</td>
<td>20 min.</td>
<td>Action</td>
<td>New Business / Other Business</td>
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<td>• Next Board of Directors Meeting Dates</td>
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<td>• Strategic Plan</td>
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<td>10:05</td>
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MINUTES OF THE TELLURIDE MOUNTAIN VILLAGE OWNERS ASSOCIATION

SPECIAL BOARD OF DIRECTORS MEETING

MARCH 1, 2016

BOARD MEMBERS PRESENT: Bill Jensen, Pete Mitchell, Jim Royer, Jeff Proteau, Jeffrey Badger, Robert Stenhammer

BOARD MEMBERS ABSENT: None

STAFF PRESENT: Anton Benitez, Garrett Brafford, Heidi Stenhammer and Charles Johnston

STAFF ABSENT: None

OTHERS PRESENT: Duncan Hogarth – Hotel Madeline and Residences

1. Call to Order and Determination of Quorum

Chairman Jensen called the meeting to order at 8:15 a.m. MDT. Chairman Jensen announced that a quorum had been established.

2. Approval of the Minutes from the January 15, 2016 Special Board of Directors Meeting

Chairman Jensen asked for a MOTION to approve the previous special meeting minutes.

On a MOTION by Director Royer to approve the Minutes from the January 15, 2016 Special Board of Directors Meeting, seconded by Director Mitchell, the MOTION passed (6-0.)

3. Meeting Overview and Objectives

Mr. Benitez opened the meeting with a high-level overview of the meeting objectives and process for revising TMVOA’s vision, mission and core values. Strategic areas of focus will also be reviewed. Mr. Benitez also took the opportunity to introduce TMVOA’s newest employee, Charles Johnston, who is our new staff accountant. Mr. Johnston moved to the area from Houston, has two young children with another on the way, seven years of accounting experience and holds a CPA.

Mr. Proteau noted that all board members should be familiar with TMVOA Bylaws and Declaration which will be the guiding documents for today’s discussion. Ms. Fanos noted that the governing
documents should overlay the conversations. These governing documents can be changed however it would take a vote of the membership. TMVOA is a tax exempt 501 C4 organization which means that its focus needs to be in concert with civic organizations exempt purposes of social welfare and the general good of the community. TMVOA is pre-CCIOA (Colorado Common Interest Ownership Act) however there are still some aspects of the act that applies to TMVOA and its functions as a corporation. Mr. Stenhammer noted that Colorado is one of only eight states that requires its managers to obtain a license of which Mr. Benitez and Mr. Brаффоrd have been recently licensed.

Mr. Royer inquired as to whether or not TMVOA board members are allowed to lobby for specific political issues. Ms. Fanos noted that while Board members can lobby they cannot be involved in campaigns and cannot expend a significant amount of TMVOA funds toward lobbying. Board members need to be careful about what capacity they are representing. If TMVOA board members adopt a particular position on a TMV issue, it is permissible however, TMVOA will need to carefully determine how it handles these types of activities.

Ms. Fanos commented that TMVOA has experienced a sort of an identity crisis. It was originally formed as the master HOA for Mountain Village and had the general functions of a regular HOA such as a Design Review Board and many of the other operations that are now TMV functions. In 1995, when the town incorporated, a lot of TMVOA’s functions were transferred to the town. The town was incorporated because there was a feeling amongst the developers that they wanted to determine their own destiny as opposed to being regulated by San Miguel County who was exceptionally tough with replat requests. Mr. Proteau noted that the DRB was not recognized by San Miguel County before the incorporation of TMV. TMVOA gave its civic assessments to the town and these civic assessments were eventually replaced with sales taxes. The only reason TMVOA exists today is because, in 1992, the state of Colorado prohibited HOA’s from collecting transfer taxes so TMVOA remained in existence to collect the Real Estate Transfer Assessments.

Ms. Fanos further explained that the town, TMVOA and the district functioned as a three armed machine with much of the same people on the board of directors. The metro district merged with the town in 2007 and the two remaining boards went on divergent roads which caused issues for some years. There had been a long history of continuity and a single thought process with Allred and Mahoney as the visionaries and when things changed there were new people sitting in the residential and commercial seats with differing opinions. The structure and organization of TMVOA had not be adhered to so it broke away from the Town, hired its own employees and maintained its own records which took several years to organize.

The gondola was also problematic because the operations were separate from the funding so the individuals putting together the budget were not reporting to the individuals responsible for funding. Gondola funding was the responsibility of TMVOA due to agreements in place with TMV and San Miguel County. When Mountain Village was originally platted by San Miguel County the only entity that existed was TMVOA, so the other entities were formed over time to transfer responsibilities. There was a lawsuit over the town’s incorporation that was filed by the county regarding what PUD provisions should continue to apply and TMVOA was eventually brought into the lawsuit. The town and telco (TSG) brought TMVOA into it because there were obligations in the PUD relative to the gondola and the county was concerned that telco could dissolve and there would be no one left to pay for the gondola.
Additionally, there were wetlands issues when the gondola was being built and part of the settlement required the town to withdraw its financial obligations for gondola operations.

Ms. Fanos noted that TMVOA can choose to be complex or simple in operations and it chose to focus on activities relative to economic development even though it’s not a requirement of the governing documents. TMVOA is required to pay for the gondola by contract through 2027 and RETA is pledged for that obligation. Relative to the purchase of Lot 161 CR, if TMVOA buys and sells within its exempt purpose then taxes are not owed. The purchase of Lot 161 CR is similar to what happened with the Madeline property. TMVOA purchased it, identified a developer and put together a program so that Mountain Village core could have a high-end hotel. TMVOA took on that task, worked with the developer, took it through the approval process and worked out the amenities. TMVOA purchased the Telluride Adaptive Sports Program commercial space in the Madeline as a benefit to the community which was conveyed to TASP for no consideration. The parking structure underneath the Madeline was funded by a bond issue that provided for the construction of 100 parking spaces and a loading ramp.

Mr. Royer noted that TMVOA purchased lot 161 CR in the interest of the community and to improve it as a whole. TMVOA intends to complete the master plan in the way in which it was originally intended and to carry out the vision.

The Market at Mountain Village is another good example of what TMVOA has done to further the social good as TMVOA owns the space and specifically designed it for grocery store use. There exists significant mis-conception about pricing and what the agreement with the grocery store owners is about. Some people assumed that TMVOA entered into an agreement that stated that the grocery store prices needed to compete with Montrose prices which is incorrect.

4. Strategic Planning

Mr. Benitez noted that the last strategic planning meeting of TMVOA’s Board of Directors was held in 2007 however many of the ideas were not implemented. This meeting is a good time to review and revise TMVOA’s vision, mission and core values and the staff will communicate the revisions to the membership for input. After 30 days of review another special meeting will be held to further revise the vision, mission and core values and the final draft can be reviewed and approved at the next regularly scheduled May 18th Board meeting. This will be a great opportunity for member education and input.

Vision Statement

A discussion ensued regarding the vision statement and after several drafts and revisions it was suggested that it read: “a unique multi-generational mountain resort village that promotes constructive relationships with all regional stakeholders.”

Mission Statement

TMVOA’s current mission statement states: “Preserve and promote a vital resort community for its members, with attention to creating a sustainable village with a vibrant economy. To accomplish this mission, our primary areas of focus include: event sponsorship, gondola funding, grant awards, community research, and guest services funding.”
Ms. Fanos noted that the mission statement is not a part of TMVOA’s governing documents and therefore it can be modified as deemed necessary and adopted with a resolution.

After much discussion it was agreed that the revised mission statement should include bulleted key words/phrases and read:

It is TMVOA’s mission to promote:

- Member communication and education
- Economic prosperity
- Enhanced property values
- Unique / quality owner and guest experience
- Active and inspiring recreational lifestyle
- Environment stewardship
- Vibrant regional community
- Neighborhood preservation
- Transportation and access
- High quality development opportunities.

Core Values

The Board discussed various core values and determined the following to be the most important:

- To proactively serve the interests of our membership
- Responsible fiduciary management
- Communicate and educate
- Unyielding Commitment to quality
- Commitment to well-planned and executed development

Strategic Areas of Focus

Mr. Benitez noted that as the vision, mission and core values are fine-tuned and finalized, the strategic areas of focus will be set and will revolve around operations, membership engagement/services, local transportation and economic development/sustainability.

5. New/Other Business

Lot Splits

Ms. Fanos explained that the issue of single family lot splits has caused quite a controversy amongst residents as of late. A high-profile property owner in Mountain Village would like to split their lot and designate a portion as open space in order to have a large accessory dwelling and equestrian facilities. The size of the accessory dwelling could be one unit or ten units and the problem is that the owner is not required to disclose the exact details. Additionally, the equestrian section of the code is so vague
that no one understands how to deal with the application. If the owner is allowed a lot-split and code variance, then a future buyer of that property could build an apartment building on the property. A simple internal lot line shift would allow for 90% of what the owner would like to do with the property.

It was noted that the initial approvals by town council for a lot split at the property was done without adequate notice to the residents and wasn’t properly vetted. It was agreed that Ms. Fanos will draft a letter on behalf of TMVOA that Mr. Benitez can read during the upcoming special design review board meeting to request that a moratorium be placed on the application until the issue is properly vetted.

**Town Hall Subarea**

A Town Hall Subarea group has been formed to determine the best way to proceed with the parcels around the Town Hall property. Some of TMVOA’s board of directors will serve on this committee and this board will be kept apprised of future decisions and actions.

**Regional Transit Authority**

Ms. Fanos explained that the Regional Transit Authority is a legacy issue that has been envisioned for quite some time. It is a joint effort between San Miguel County, the Town of Telluride and the Town of Mountain Village and will encompass the R1 school district with the ability to expand. This organization will be responsible for defining transportation services and funding mechanisms which could include mills, sales taxes, vehicle registration fees and grants. This is considered an intergovernmental agency and therefore will be required to submit a formal draft of its governing documents to the State of Colorado by March 5th.

A discussion ensued regarding making an effort to educate voters and ensure that second homeowners are allowed to vote on this issue. This process is on a tight timeline as there is a state law that sunsets in 2019 that has to do with the ability to create a funding mechanism with sales tax dollars. The efforts are being headed up by the heads of the three entities and this board will be kept apprised on progress.

**Economic Impact Study**

Mr. Brafford reported that the economic impact study will include information provided by Oswald Graber and his ongoing gondola study and its economic impact, a hot bed analysis, lot 161CR and the potential need and impact for an additional hotel. This will establish a base line against which future studies can be measured. Representatives from TMV and ToT can be invited to participate as advisors.

**Power Outage & Wind Event**

A discussion ensued regarding the power outage and wind event last month and the poor governmental responses. There was misinformation provided to the public with regards to when power would be restored which led to actions that would have been different if more realistic time-frames were provided. The need for redundant power was emphasized and all present agreed that it was a good decision for TMVOA to spend the necessary funds to make that happen this year. While redundant power will help ensure gondola operations during power failures it will obviously not help during wind events.
It was noted that the various governmental organizations are fine-tuning their procedures for future events such as these and will have a much improved response process.

**Employee Housing**

Mr. Brafford explained that TMVOA owns four vacant lots in Mountain Village and one in Lawson Hill. These lots were acquired because TMVOA donated funds to the housing authority for the purchase of land for the construction of employee housing units and when that construction didn’t occur ownership of the land reverted back to TMVOA.

It was noted that the lots in Sunshine Valley should be explored first for employee housing as plans already exist for those properties. These future units could be master leased for 10-20 years to make the project more desirable for a developer. Mr. Brafford noted that he will do additional research and report back at the next FAB meeting.

**Member Liaison**

All present approved the creation of a new full-time TMVOA Member Liaison staff position and gave Mr. Benitez approval to begin the recruiting process. The person in this role will be primarily responsible for member communications.

6. **Executive Session**

While an executive session scheduled on the agenda it was deemed unnecessary.

7. **Adjournment**

On a **MOTION** by Director Royer, seconded by Director Proteau, the meeting adjourned at 3:00 pm MDT.